







Minister's **Round Table on** Parks Canada 2017 Progress Report

Ce document est également disponible en français.



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Theme:

Protect and Restore

Protect and Restore

Ecological integrity is the first priority for Parks
Canada in the management of national parks
and maintaining ecological and commemorative
integrity is the prerequisite to the use of
national parks and national historic sites. At
the same time, encouraging Canadians to
visit and experience Parks Canada places
provides a deeper connection for Canadians
to nature and history. A recent national
conservation survey commissioned by the
Schad Foundation and the Boreal Songbird
Initiative corroborates these objectives, with
a majority of Canadians supporting protected
areas and the creation of new parks.

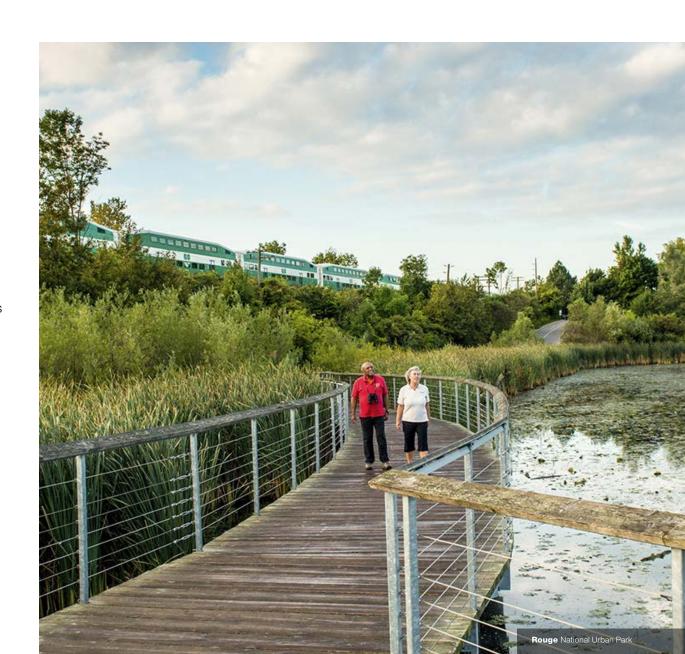
Several initiatives taken in 2016 and 2017 reflect what we heard during the Minister's Round Table engagement:

 In 2016, steps were taken towards the creation of Rouge National Urban Park, the first of its kind in Canada, to protect more of the Rouge's important ecosystems and heritage, as well as ensure ecological integrity is the first priority when managing the park.

- In 2017, the Government of Canada signed an agreement with the Government of Nunavut and the Qikiqtani Inuit Association to set the boundary for a national marine conservation area in Talluturiup Imanga / Lancaster Sound. At 109,000 km², it will be the single largest protected area in Canada. This partnership is an example of the importance and scale of opportunity in working together.
- After seven years of planning, community engagement, and collaboration with Indigenous groups, 16 healthy bison—mostly pregnant two-year-olds—were reintroduced to the subalpine ecoregion of Banff National Park on February 1, 2017. Ten healthy bison calves were born in June, bringing the herd to 26 animals. This initiative has been widely celebrated as it reversed more than a century of absence from the ecosystem and restored a key species to the national park.

- On October 27, 2017, three southern communities of the Syilx/Okanagan Nation, the Government of Canada, and the Province of British Columbia announced they will move forward to protect lands as a national park reserve in the South Okanagan.
- Parks Canada fire staff are working to reduce wildfire risk across many national parks. In the winter and spring of 2017-2018, 17 wildfire risk reduction projects are underway in parks across the country, including the park communities of Banff, Jasper, Wasagaming, and Waskesiu. The value of proactive wildfire risk reduction work was demonstrated in dramatic fashion in September 2017 during the management of the Mount Kenow wildfire in Waterton Lakes National Park. Fuel reduction work completed prior to the arrival of the wildfire was key to protecting

- Parks Canada and the Government of Alberta are jointly leading on the "Pathway to Canada Target 1". Working with all the provinces and territories, a transformative approach to conservation in Canada is being developed. The goal is to increase the amount of area protected or conserved in Canada by 650,000 km² (larger than the size of France) in a way that also contributes to Indigenous reconciliation.
- Parks Canada has publicly released all of the species-at-risk recovery strategies it was mandated to produce and has completed 21 multi-species action plans to coordinate actions for the recovery of species on the ground.



f Establish new parks and marine conservation areas.



Progress Indicators







Minister's Response

Through Budget 2018, the **Government of Canada** is committed to a major increase in protected areas, both on land and in marine areas. This demonstrates our commitment to putting Canada on a path to fulfilling our international protected area targets as agreed to under the **International Convention** on Biological Diversity (the Aichi Target 11/Canada Target 1).

To do this, we will:

Commitment



1. Advance work with provincial and territorial governments and Indigenous peoples to finalize the creation of currently proposed national parks and national marine conservation areas. Continue to explore options for additional national parks.

Accomplishments

- 1.1 Amendments were introduced to the Canada National Parks Act in June 2019 to take steps to legally establish Thaidene Nëné National Park Reserve in the Northwest Territories.
- 1.2 An Agreement in Principle has been reached between Parks Canada, Fisheries and Oceans Canada and the Qikiqtani Inuit Association (QIA), outlining key elements of the future Inuit Impact and Benefit Agreement (IIBA) for Tallurutiup Imanga National Marine Conservation Area, which will become the largest protected area in Canada at approximately 109,000 square kilometres. The boundaries for Tallurutiup Imanga were set by Parks Canada, the QIA and Nunavut in August 2017.
- 1.3 In April 2019, the Government of Canada, the Government of Nunavut and the QIA signed a Memorandum of Understanding to initiate a feasibility assessment for marine protected areas in the High Arctic Basin region, or Tavuijuittuq, "the ice that never melts."
- 1.4 In 2018, Parks Canada undertook broad and extensive consultations on the proposed boundary for the proposed national park reserve in the South Okanagan-Similkameen and key aspects for consideration in the management of the lands. The What We Heard report was published in May 2019. On July 2, 2019, the governments of Canada and British Columbia and the Syilx/Okanagan Nation signed a Memorandum of Understanding to formally work toward establishing a national park reserve in the South Okanagan-Similkameen. This is a significant step towards the establishment of the national park reserve.
- 1.5 The governments of Canada and Quebec have each committed to preserving marine biodiversity and entered into a collaborative arrangement in March 2018 for the establishment of a network of marine protected areas in Quebec. In June 2019. the governments of Canada and Quebec announced the launch of a joint feasibility study to evaluate the potential for creating a marine protected area in the Îles de la Madeleine.
- 1.6 Parks Canada and the Cree Nation Government have finalized a Memorandum of Understanding and have launched a feasibility assessment for a national marine conservation area in Eastern James Bay.

What We Heard:
"Establish new parks and marine conservation areas."

Commitment	Accomplishments
2. Work with other levels of government and stakeholders to advance biodiversity through connectivity of protected places and alternative approaches to protected areas.	 2.1 Parks Canada is actively engaged in the governance and implementation of the Canada Nature Fund, supporting the establishment of additional protected and conserved areas (including Indigenous Protected and Conserved Areas) by Indigenous governments, private landowners and provincial and territorial jurisdictions. 2.2 The Agency facilitated the work of the Indigenous Circle of Experts, which resulted in the release of the March 2018 report – We Rise Together – which explores the concept of Indigenous Protected and Conserved Areas and their contribution to conservation outcomes. 2.3 Parks Canada is also working with Environment and Climate Change Canada and provincial and territorial jurisdictions in the development of pan-Canadian indicators and tools that can help measure Canada's progress on ecological connectivity and inform future protected and conserved area priorities.
3. By the end of 2020, revise the National Parks System Plan. The update will be based on current conservation science, Indigenous traditional knowledge and considerations related to climate change, biodiversity and other environmental factors. The revised plan will ensure that important sites are identified and prioritized, that their role in a broader network of protected areas is clear and that effective mechanisms to protect them are put in place. Barriers to the creation of protected areas will be identified, and actions to speed up the process will be undertaken.	3.1 Since the early 1970s, the <i>National Parks Systems Plan</i> has guided the establishment of new national parks in Canada. A scoping exercise is under way to determine the best approach for revising and renewing the National Parks System Plan. The initiative is on track for a renewal of the plan in 2020.

What We Heard:
"Establish new parks and marine conservation areas."

Commitment **Accomplishments** 4. In partnership with Indigenous Parks Canada is a member of the Pathway to Canada Target 1 National Steering peoples and others, work to Committee and associated senior executive-level committees. The One with achieve the Aichi targets for Nature report, prepared by the Pathway National Steering Committee, was protecting lands and inland released publicly in March 2019. waters. This work, which is The Pathway to Canada Target 1 provides pan-Canadian definitions and standards part of the Pathway to Canada for the implementation of Other Effective Area-Based Conservation Measures Target 1 process, will continue (OECMs) and Indigenous Protected and Conserved Areas in Canada. Parks to be grounded in science Canada is also developing guidance and approaches to assess national historic and Indigenous traditional sites and national historic canals against the OECMs criteria. knowledge and contribute to the creation of a connected network of protected and conserved areas. 5. Advance the establishment In October 2018, Parks Canada supported a national gathering of Indigenous of Indigenous Protected and governments and other experts to explore opportunities, tools and challenges for **Conserved Areas in collaboration** implementing Indigenous Protected and Conserved Areas in Canada. with Indigenous peoples across Parks Canada is engaged in a working group led by Environment and Climate Canada. Change Canada and the Assembly of First Nations to continue advancing this goal through Indigenous leadership and engagement in conservation, with a focus on the roll-out of the Nature Fund.

What We Heard:
"Establish new parks and marine conservation areas."

Commitment	Accomplishments
6. Provide international leadership in the creation and operation of parks through commitments to work with other national park departments and agencies.	6.1 Parks Canada has renewed its International Strategy, which will help guide the Agency's engagement in international activities over the next five years (2019-2024). A key aspect of Parks Canada's international engagement is the Agency's bilateral partnerships with park agencies from other countries such as the United States, Mexico, Chile, Australia, China and Kenya, among others. These relationships provide opportunities for the Agency to share best practices and lessons learned on a range of conservation and management issues related to natural and cultural heritage places.
	6.2 Parks Canada continues to play a leadership role in the work of the <i>International Union for the Conservation of Nature</i> , including ongoing leadership on the <i>Nature For All</i> initiative.
	6.3 In May 2019, the Government of Canada and the Government of Ireland signed a <u>new twinning agreement</u> for Terra Nova National Park and Signal Hill National Historic Site in Canada with Connemara National Park and the Marconi Station in Ireland.
	6.4 Parks Canada provides leadership and advice on many issues at international forums, including guidance on ecosystem-based adaptation to climate change and on effective land-based conservation measures under the United Nations Convention on Biological Diversity.
7. Following from the Minister's mandate letter (2015), review what actions Parks Canada	7.1 Parks Canada works with Environment and Climate Change Canada and Fisheries and Oceans Canada as a member of the <u>Canada-Quebec Bilateral Group on Marine Protected Areas</u> (BGMPA).
can take—in collaboration with Environment and Climate Change Canada and Fisheries and Oceans Canada—to help protect the Great Lakes, the St. Lawrence River Basin and the	7.2 Parks Canada is a member of the Steering Committee of the Canada-Quebec St. Lawrence Action Plan 2011-2026 and the Working Groups on the State of the St. Lawrence and Biodiversity. The Action Plan is founded on bringing together the efforts and resources of multiple departments and agencies with a view to the conservation, restoration, protection and enhancement of the St. Lawrence.
Lake Winnipeg Basin.	7.3 Parks Canada is an active participant in the implementation of the <u>Great Lakes Water Quality Agreement</u> between Canada and the United States.

What we nearu

Re-affirm that ecological integrity will be the first priority in decision making in national parks and national marine conservation areas and that commemorative integrity will be the first priority in decision making in national historic sites.

Minister's Response

I unequivocally re-affirm that the maintenance or restoration of ecological integrity, through the protection of natural resources and natural processes, will be the first priority when considering all aspects of the management of national parks. I re-affirm also that maintaining ecological and commemorative integrity will be prerequisites to the use of national parks and national historic sites.

Commitment

1. Create a short-term independent working group with expertise in governance, policy development, ecological science and heritage conservation to review Parks Canada practices, policies, planning and monitoring programs and approval processes and make recommendations to ensure that maintaining ecological and commemorative integrity are priority considerations in decision making. Recommendations from the working group will be presented to the Minister by August 31, 2018.

Accomplishments

1.1 Minister McKenna's <u>Independent Working Group</u> began its review in October 2018 and submitted its <u>final recommendations to the Minister</u> on March 31, 2019.

To do this, we will:

f f Ensure science guides decision making at Parks Canada and reinvest in science capacity. >>



Minister's Response	Commitment	Accomplishments
Being guided by science is key to ensuring that ecological integrity is given the first priority. To confirm the emphasis on science, we will: 2. Consult with the Government of Canada's Chief Science Advisor to better integrate science in decision making and facilitate greater public access to the conservation science conducted by Parks Canada. 3. Continue to strengthen Parks Canada's conservation science capacity and continue to foster ongoing collaboration between Parks Canada and Environment and Climate Change Canada on conservation science to better monitor ecological integrity and inform planning and decision-making activities.	between Parks Canada and Environment and Climate	 1.1 A Memorandum of Understanding on science collaboration between Parks Canada and Environment and Climate Change Canada was signed in December 2017. 1.2 A Parks Canada-Environment and Climate Change Canada Science Symposium was held on March 19 and 20, 2019. As a result of the Symposium, Parks Canada and Environment and Climate Change Canada are exploring joint actions in four priority areas: landscape science and population ecology; climate change adaptation planning; Indigenous knowledge; and monitoring and adaptive management.
	Canada's Chief Science Advisor to better integrate science in decision making and facilitate greater public access to the conservation science conducted	 2.1 Parks Canada is assessing how it can contribute to the Government of Canada Chief Science Advisor's new Open Science project (as announced in her annual report), as well as to other initiatives that will support the integration of science in decision making and the facilitation of greater public access to science. 2.2 The Agency is continuing to release scientific data through the Open Government portal and is determining how best to release additional data and documents related to conservation science in the coming years. 2.3 Parks Canada has been engaged with the Chief Science Advisor to develop guidelines to support the implementation of the Government of Canada Model Policy on Scientific Integrity. Work is under way to facilitate Parks Canada's adoption of the policy and supporting guidelines.
	 3.1 Parks Canada received funding under the Government of Canada's Nature Legacy initiative (Budget 2018), which has enabled the Agency to strengthen its science capacity to deliver on conservation priorities, including enhancing ecological integrity of Parks Canada places, while supporting species recovery and building ecosystem resilience. An evidence-based approach will continue to be used in the Agency's conservation work. 3.2 Collaboration with Environment and Climate Change Canada is facilitated by a Memorandum of Understanding on science collaboration. 	

What We Heard:

"Ensure science guides decision making at Parks Canada and reinvest in science capacity."

Commitment	Accomplishments
4. Ensure that Parks Canada decision making in nation and national marine cons areas is guided by conserscience and respects the legislated requirement to maintain or restore ecolo integrity in national parks and manage national mar conservation areas for econservation	framework for ecological sustainability that will help ensure that timely, transparent and peer-reviewed science supports decision making. 4.2 In addition, strategic environmental assessments of management planning decisions will start earlier in the planning cycle and draw on forecasts of visitor use, development and climate change.
5. Develop a knowledge stra enhance knowledge deve sharing and partnership i support of evidence-base decision making.	way to develop and implement tools to enhance the development, sharing and use of science and other knowledge, both within the Agency and with its partners and
6. Restore the requirement national park management at least every five years a produce State of the Park for each park every five yeare publicly available for by scientists, public and interested parties.	management planning, with the goal of adapting to a five-year cycle. In description of a dapting to a five-year cycle. In description of a dapting to a five-year cycle. In description of a dapting to a five-year cycle. In description of a dapting to a five-year cycle. In description of a dapting to a five-year cycle.

what we neard

Restore sites that have experienced ecological or commemorative decline and respond to the challenges of climate change.

Minister's Response Commitment **Accomplishments** 1. Conduct research into how To maintain or restore Parks Canada completed a series of regional scientific reports summarizing the climate change impacts evolution of climate conditions at heritage places and the potential impacts that ecological integrity, protected spaces. New forecasted changes may cause. That series is now being expanded with the launch including addressing investments in conservation of a set of more detailed site-specific reports. the impacts of climate science capacity will help Parks 1.2 A comprehensive Climate Change Risk Assessment for Parks Canada is under way Canada conduct vulnerability change, habitat loss and and will be completed in 2019. Climate change impacts have been identified across assessments and identify four areas of responsibility: natural resources; cultural resources; visitor experience; fragmentation, and to actions required to help and built assets. advance the rehabilitation ecosystems adapt. 1.3 In collaboration with partners, an Adaptation Framework for Canada's Protected of contaminated sites Areas, together with an associated workshop approach, were developed. Over and efforts to preserve the past 18 months, adaptation workshops were delivered in eight Parks Canada historical and archeological heritage places, enabling the identification of adaptation options for each of the eight locations. sites that are at risk, we will: Parks Canada experts continue to co-lead two working groups to develop and share knowledge and best practices for heritage place stewardship in the context of climate change, which involve Canadian federal, provincial and territorial managers, as well as Indigenous, industry and academic partners. 2. Ensure that conservation and The Agency's Conservation and Restoration program guidelines are being adapted restoration work address the to promote connectivity. Parks Canada is also collaborating with Environment and need to enhance ecological Climate Change Canada on a national connectivity indicator for protected areas. connectivity within and around parks as part of climate adaptation efforts.

What We Heard:

"Restore sites that have experienced ecological or commemorative decline, and respond to the challenges of climate change."

Commitment	Accomplishments
3. Recognize and report on the value of natural capital and capturing and storing carbon that occurs in Canada's protected ecosystems.	 3.1 Parks Canada has a preliminary analysis of the value of natural capital and is currently exploring how to further refine this analysis. 3.2 A first draft of a Parks Canada Carbon Atlas is near completion. The Atlas assesses carbon stocks and fluxes in forested areas of national parks. Future work will cover other ecosystem types, including wetlands and peatlands, grasslands and marine and coastal areas. This work is increasing the understanding of the role of protected areas in the context of climate change.
4. Ensure that when parks and historic infrastructure are updated or renovated, these improvements significantly reduce carbon emissions and improve efficiency in the use of energy and water in line with the Government's green procurement commitments.	 4.1 Parks Canada's Green Building Directive encourages the use of energy and water/ wastewater efficient systems, fixtures and operational practices that reduce long-term costs and greenhouse gas emissions, while at the same time protecting cultural and natural resources and providing continued high-quality service levels to visitors. It also promotes the use of sustainable materials in new construction and renovation projects while taking into account cost, project requirements, greenhouse gas emissions and the principles of sustainable development. 4.2 In response to the Government of Canada's Greening Government Strategy, the Agency is advancing its efforts to reduce carbon emissions through the development of an Asset Sustainability and Resiliency Standard, scheduled for completion in 2020.

What We Heard:

"Restore sites that have experienced ecological or commemorative decline, and respond to the challenges of climate change."

Commitment	Accomplishments
5. Protect existing habitat and renew ecosystem restoration efforts to ensure that species at risk can recover in national parks and protected areas and work collaboratively with Environment and Climate Change Canada and other jurisdictions to protect endangered species adjacent to national parks and protected area boundaries.	 5.1 Funding received through the Government of Canada's Nature Legacy initiative (Budget 2018) continues to support the implementation of species-at-risk recovery activities, specifically the implementation of 21 Parks Canada site-based action plans addressing 174 species at risk occurring across 42 Parks Canada places. 5.2 The Agency is engaged with Environment and Climate Change Canada and Fisheries and Oceans Canada regions in Nature Fund selection processes (species stream).
6. Inventory archaeological and historic sites at risk from climate change and development pressures and work in partnership with Indigenous peoples and academic institutions to record and preserve these places.	6.1 Over the past 18 months, Parks Canada held workshops to assess climate change pressures at Parks Canada heritage places, including the Fortress of Louisbourg National Historic Site and Forillon National Park. Informal workshops have also been held with Indigenous groups to identify climate change risks/adaptation measures.

f Restore sites that have experienced ecological or commemorative decline and respond to the challenges of climate change (continued).

Minister's Response Commitment **Accomplishments** 1. Complete an evaluation of strategic assets and identified Parks Canada is developing a long-term plan to ensure ongoing support for its For infrastructure and assets strategic assets and identify highly valued assets. As part of this work, Parks Canada has: that have seen a deterioration the resources needed to (i.e. as defined in the State of - Completed of an exploratory pre-feasibility study regarding the maintenance restore infrastructure. Canada's Natural and Cultural and recapitalization of certain assets in the Agency's diverse portfolio, namely including national historic Heritage Places Report), major highways and certain non-heritage dams and bridges; and sites, to an acceptable state, plans to restore them will be or to decommission some Engaged an external firm to contribute to a comprehensive evaluation of Parks developed, resources secured infrastructure and rehabilitate Canada assets known as the 2017 National Asset Review. and timelines established to the site. undertake the work necessary 1.2 Through its long-term asset sustainability planning efforts, Parks Canada to return them to a healthy will continue to work with stakeholders and ensure an approach to life-cycle management that is consistent with the unique heritage qualities of many of its cherished assets. To address this, we will: 2. Complete the repair and restoration work of high Parks Canada manages a built asset portfolio of some 17,000 assets across the restoration work of high priority country, including visitor experience, highways, waterways and heritage assets infrastructure utilizing the \$370 with a current replacement value of approximately \$24 billion. Over the past million allocated from Budget four years, the overall condition of Parks Canada's portfolio of built assets has 2017 for the next two years. continued to improve as a result of an unprecedented infrastructure investment by the Government of Canada of approximately \$3.6 billion, including \$364 million announced in Budget 2017. Approximately 48 percent of the projects are now complete. With the federal infrastructure investment program still ongoing and many projects yet to be completed, a greater number of assets will have their condition improved at the conclusion of the program.

f Review the commercialization and development that occur in national parks, particularly in Banff and Jasper national parks.

Minister's Response

Maintaining and restoring ecological integrity requires limits on development in national parks, particularly those where development can impact ecosystem health. Protecting national parks by limiting development is also a direction in the Minister's 2015 Mandate Letter. At the same time, national parks play an important role in our tourism sector. Commercial activity in our parks can positively facilitate the visitor and recreational experience, provides opportunities to attract a broader diversity of Canadians to our natural heritage and help support local communities.

In order to ensure that ecological integrity is not compromised, we will take the following actions:

Commitment



1. Ensure that management plan review and renewal in plan review and renewal in Banff and Jasper national parks incorporates focused engagement on processes and approaches for decision making for large-scale commercial development that considers the priority of ecological integrity. as well as the principles of openness and transparency.

Accomplishments

- The first stage of public engagement for renewal of management plans across the Mountain national parks was conducted for Banff, Jasper, Yoho, Kootenay, Mount Revelstoke and Glacier national parks from January 30 to April 30, 2019. Parks Canada invited Canadians to share their vision of what each of these national parks might look like at its future best, as well as the future challenges and opportunities that will be important to address in the next plans. As part of these consultations, Banff and Jasper are engaging stakeholders on the process and approaches for decision making for large-scale commercial development.
- Based on the input received through consultation, Parks Canada will develop individual draft management plans for further review and input during a second stage of public engagement, expected in early 2020. Feedback collected during this second stage will help to finalize each management plan in 2020 and inform potential adjustments to commercial development processes.



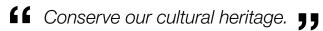
2. Undertake a review of development and land-use management decision-making tools to ensure a consistent and transparent process for development decisions at Parks Canada places.

- Strict development limits are in place to protect the ecological integrity of national parks. Parks Canada has a rigorous development review and environmental assessment process that ensures all development proposals comply with these limits and healthy ecosystems are maintained.
- 2.2 Over the summer and fall of 2018. Parks Canada sought public input on how best to establish a streamlined framework for this planning permit process as a first step towards meeting this commitment. A What We Heard report was published in February 2019.
- 2.3 As a result of this review and consultation, Parks Canada will draft new regulations. Further public consultation on draft regulatory language will be undertaken, and land-use policies will be updated and operating procedures revised to assist with compliance.

What We Heard:

"Review the commercialization and development that occur in national parksa, particularly in Banff and Jasper national parks."

Commitment	Accomplishments
3. Ensure that the highest standards of environmental assessment are applied to new development and redevelopment proposals in national parks, national marine conservation areas and national historic sites.	 3.1 Canada has a robust framework in place for environmental assessment of project proposals, which may have an impact on national parks, national marine conservation areas and national historic sites. The Parks Canada Directive on Impact Assessment outlines the Agency's policies on impact assessment. 3.2 Since the response to Let's Talk Parks, Canada! was released, over 300 project proposals have commenced their reviews through the Agency's impact assessment processes. The high standards set out in the Parks Canada Directive on Impact Assessment have been applied to each proposal review, from routine works like roadside vegetation trimming along the Bow Valley Parkway in Banff, to large complex proposals such as a full-scale dam replacement on the Trent-Severn Waterway. In 2019-2020, Parks Canada will be piloting a new Continuous Improvement Program on impact assessment. 3.3 On June 21, 2019, Bill C-69, legislation changing the way major projects are reviewed in Canada, was passed. The new rules will help to ensure that decisions on projects will be guided by science, evidence and Indigenous knowledge. Assessments will look at both positive and negative environmental, economic, social and health impacts of potential projects. The new legislation includes provisions for impact assessment within national parks.
4. Explore ongoing improvements to transportation plans for Parks Canada places that experience high vehicle traffic, including initiatives to limit traffic, add shuttle services, or provide alternate transit and travel options. Parks Canada undertook a number of successful transportation initiatives to cope with high visitation levels in the summer of 2017, which serve as positive examples.	 4.1 Parks Canada has undertaken initiatives to manage traffic at high visitation areas. Examples of successes include partnerships and investments in sustainable transit solutions in Banff National Park and reserveable parking in Bruce Peninsula National Park. 4.2 Parks Canada continues to develop and implement visitor-use management tools for high visitation places, based on the successes of visitation management achieved during the free admission year of 2017.



Minister's Response	Commitment	Accomplishments
Parks Canada plays a key role in protecting and conserving the nation's cultural heritage. To strengthen this role, we will:	1. Update the National Parks and National Historic Sites System Plans.	 Parks Canada is undertaking a scoping exercise to determine the best approach for revising the National Parks System Plan. Parks Canada has developed a new national historic sites system plan. The Framework for History and Commemoration: National Historic Sites System Plan 2019 outlines a new approach for sharing the stories of Canada through wideranging and sometimes complex perspectives, including the difficult periods of its past. In particular, the Framework will ensure that the history and voices of Indigenous peoples are incorporated at heritage places managed by Parks Canada.
	2. Review legislative measures, financial tools and best practices to strengthen heritage conservation and protection. Advance Parks Canada's leadership role in the broader cultural heritage community and provide standards and guidelines for the conservation of historic places outside of Parks Canada sites. This will involve liaising with other government departments and agencies to ensure a consistent standard of heritage conservation occurs across the federal government.	 2.1 Parks Canada plays a leadership role in Canada's cultural heritage community. Parks Canada's Standards and Guidelines for the Conservation of Historic Places (2010) are in place and have been adopted by many jurisdictions across Canada. 2.2 The Agency is undertaking development of a research plan that examines the economic, social and environmental impacts of heritage places conservation.

What We Heard:

"Conserve our cultural heritage."

Commitment	Accomplishments
3. In partnership with provinces and territories, provide leadership in the implementation of international commitments, including the United Nations World Heritage Convention.	 3.1 Parks Canada is the Government of Canada's representative for the UNESCO World Heritage Convention and has been the lead agency for the implementation of the World Heritage Convention in Canada since 1976. Twelve of Canada's 19 World Heritage sites are areas partly or wholly managed by Parks Canada. 3.2 Parks Canada has renewed its International Strategy, which will help guide the Agency's engagement in international activities over the next five years (2019-2024).
	3.3 Parks Canada provides support and guidance to World Heritage site managers in Canada and to sites on Canada's Tentative List during the preparation of nominations.
4. Engage Indigenous organizations on amendments to the <i>Historic Sites and</i>	4.1 Parks Canada collaborates with Indigenous communities and organizations in various on-the-ground conservation activities, such as species recovery and habit restoration, often through the use of traditional knowledge.
Monuments Act, to provide for permanent Indigenous representation on the Historic Sites and Monuments Board of Canada.	4.2 Parks Canada and Indigenous peoples work together to develop interpretive materials and activities at national parks, national historic sites and national marine conservation areas, with the goal of fostering a better understanding of Indigenous peoples' cultures and traditions.
	4.3 In November 2018, Parks Canada brought together 66 Indigenous cultural heritage experts and practitioners to discuss, amongst other things, how to provide for Indigenous representation on the Board. The results of this engagement have directly influenced

Recognize and support the role that Indigenous peoples play in managing and conserving spaces and engage First Nations, Métis and Inuit in decision making that affects their traditional territories or cultural heritage.

Minister's Response Commitment **Accomplishments** 1. Adopting the principles respecting the Government Parks Canada participates in many different negotiations across the country, **Advancing Parks** respecting the Government including park establishment and Crown-Indigenous processes that are based on Canada's collaboration of Canada's relationship with the recognition and implementation of Indigenous rights. with Indigenous peoples Indigenous peoples as the 1.2 The Agency has developed a "Mapping Change" work plan to support, track and to strengthen the framework for a renewed report on internal shifts to legislation, policy and practice that support reconciliation partnership. Agency's most important and implementation of the United Nations Declaration on the Rights of Indigenous Peoples and the Truth and Reconciliation Commission's Calls to Action within the relationship in the spirit of Agency and underscore the role that every directorate has to play in advancing reconciliation by: reconciliation. 2. Collaborating with Indigenous Parks Canada is committed to a system of national heritage places that recognizes groups and communities in and honours the contributions of Indigenous peoples, their histories and cultures, as well as the special relationships Indigenous peoples have with traditional lands the management of all Parks Canada places, including in and waters. management planning. Currently, over 30 Parks Canada heritage places are managed through cooperative management bodies or advisory relationships with local Indigenous governments. 2.3 All management plans are developed in consultation with Indigenous peoples, who are valued partners in the management of national heritage places. Parks Canada continues to tailor its approach in keeping with the needs of Indigenous communities and partners.

What We Heard:

"Recognize and support the role that Indigenous peoples play in managing and conserving spaces and engage First Nations, Métis and Inuit in decision making that affects their traditional territories or cultural heritage."

Commitment	Accomplishments
3. Facilitating opportunities to restore historic connection to traditionally used lands and waters.	 3.1 Many Parks Canada places have seen a transition over time from a past where Indigenous peoples were separated from their traditional lands and waters. Today, Parks Canada is committed to ensuring that Indigenous connections to the land and waters are honoured and Indigenous rights are respected. 3.2 Parks Canada is facilitating opportunities for Indigenous peoples to restore their connections to traditionally used lands and waters by: Continuing the implementation of the Indigenous Peoples Open Doors program and promoting the Agency's "PARKS" principles through communications and management planning processes; negotiating cooperative management arrangements and co-developing stewardship plans and constructive agreements related to exercising Section 3 rights in national parks; and increasing the presence of Guardians programs in national parks and national historic sites.
4. Involving Indigenous peoples in conservation programs and ensuring that Indigenous traditional knowledge and Arctic marine science informs conservation and management decisions.	 4.1 Parks Canada collaborates with Indigenous communities in various on the-ground conservation activities, such as species recovery and habitat restoration, often through the use of Indigenous knowledge. 4.2 Parks Canada's Conservation and Restoration program (CoRe) demonstrates how the Agency is working to protect ecological integrity and illustrates the Government's commitment to science and Indigenous knowledge as the foundation for conservation action. Examples of Indigenous involvement highlighted in the 2018 CoRe Report.

What We Heard:

"Recognize and support the role that Indigenous peoples play in managing and conserving spaces and engage First Nations, Métis and Inuit in decision making that affects their traditional territories or cultural heritage."

Commitment	Accomplishments
5. Acting on the work of the Indigenous Circle of Experts, who have submitted a report to the Minister on how Indigenous people can contribute to achieving Canada's conservation objectives.	 5.1 Building on the work of the Indigenous Circle of Experts, processes have been developed to facilitate the engagement of the Métis National Council and the Assembly of First Nations in conservation policies, programs and projects. Discussions have been initiated with the Inuit Tapiriit Kanatami on Inuit engagement in contributing to achieving Canada's conservation objectives. 5.2 Parks Canada is participating in a joint initiative with Environment and Climate Change Canada, Canadian Environmental Assessment Agency and Fisheries and Oceans Canada to support the Assembly of First Nations' Elders Council in the development of Indigenous Knowledge Policy Principles that will guide the consideration of Indigenous knowledge by federal departments. 5.3 Parks Canada participates on the Indigenous Guardians Pilot Program steering committee, led by Environment and Climate Change Canada.
6. Working with Inuit, Métis and First Nations in the advancement of Indigenous Protected and Conserved Areas.	 6.1 In October 2018, Parks Canada supported a national gathering of Indigenous governments and other experts to explore opportunities, tools and challenges for implementing Indigenous Protected and Conserved Areas in Canada. 6.2 Parks Canada is engaged in a working group led by Environment and Climate Change Canada and the Assembly of First Nations to continue advancing this goal through Indigenous leadership and engagement in conservation, with a focus on the roll-out of the Nature Fund.
7. Where possible, expanding Indigenous stewardship and Guardians programs and initiatives at Parks Canada places as a core element of a renewed partnership.	 7.1 Parks Canada continues to advance means of supporting Indigenous stewardship of heritage places, including through: Negotiation of cooperative management arrangements; Participating in whole-of-government and Parks Canada-specific efforts to braid Indigenous knowledge into policy and practice; and Participating in the implementation of the Indigenous Guardians Pilot Program (led by Environment and Climate Change Canada).

What We Heard:

"Recognize and support the role that Indigenous peoples play in managing and conserving spaces and engage First Nations, Métis and Inuit in decision making that affects their traditional territories or cultural heritage."

Commitment **Accomplishments** 8. Work with Indigenous peoples and communi 8.1 Parks Canada works with Indigenous communities across the country to provide peoples and communities on opportunities for Indigenous peoples to tell the stories of their history and culture. opportunities for interpretive Some examples include: and storytelling programs - Parks Canada staff in Prince Edward Island (PEI) have worked with the rooted in traditional activities Lennox Island First Nation and Abegweit First Nation (through The Mi'kmag and traditional knowledge. Confederacy of PEI) to create a new program to bring alive the important Mi'kmag history of Skmagn-Port-la-Joye-Fort Amherst. Furthermore, the name Skmagn was added to the site name in 2018. This change represents a successful resolution to a long-standing public controversy around the name of the site. The solution of adding the name was proposed by the PEI Chiefs and accepted by the Historic Sites and Monuments Board of Canada. - Mi'gmag interpretive programming has been developed at Kouchibouguac National Park that touches on different components/aspects of the Mi'gmaq First Nation of the traditional ways of life and relationship to the national park. Clam Gardens Rejuvenation project in Gulf Islands National Park Reserve. Ongoing collaboration with W SÁNEĆ and Hul'q'umi'num Nations to re-establish traditional practices in intertidal ecosystems. Parks Canada provides up to \$853,000 per year through the Metis Reconciliation Fund toward collaborative initiatives with Métis groups to protect and present Métis culture and heritage at Parks Canada heritage places.

Theme:

Discover and Connect

Discover and Connect

Encouraging Canadians to develop a deeper connection to Canada's natural and cultural heritage is a key aspect of Parks Canada's mandate to "foster public understanding, appreciation, and enjoyment in ways that ensure the ecological and commemorative integrity of these places for present and future generations." Experiencing national parks, marine conservation areas, and historic sites provides significant learning opportunities, made more memorable by the knowledgeable staff who tell the story of these unique sites to visitors. This deeper connection and understanding of our natural and cultural heritage will help grow a culture of protecting these special places.

Several initiatives taken in 2016 and 2017 reflect what we heard during this year's round table engagement:

 Parks Canada launched free admission for all visitors in 2017, as part of the Canada 150 program. To ensure the best possible visitor experience for Canadians, significant planning and preparations were required, and many new measures were implemented. The free 2017 Discovery Pass was launched in December 2016 and by the end of March 2017, close to 5.4 million passes had been ordered by Canadians and international visitors. This led to an early increase in visitation—a trend that continued throughout 2017.

- Parks Canada hosts Citizenship Ceremonies each year in some of the country's most treasured natural and cultural places, from Fort Langley National Historic Site in British Columbia to Ardgowan National Historic Site in Charlottetown, Prince Edward Island. Additionally, to introduce them to our parks, Parks Canada is committed to providing free admission for all new citizens into its places during their first year of Canadian citizenship, through collaboration with the Institute for Canadian Citizenship's Cultural Access Pass.
- The seventh edition of Canada's Coolest School Trip launched in the fall of 2017, and this year's winning class will visit Parks Canada places in Ontario to learn about Thousand Islands National Park and Fort Wellington, Rideau Canal and Laurier

House national historic sites. The contest is open to grades 7, 8, 9 and secondary 1, 2, 3 classes. Classes must create a photo essay about a cultural, historical or environmental stewardship project they took part in, explaining how it relates to Parks Canada. With this initiative, the Agency is working to reach and inspire a much greater number of youth through schools. The winners were announced in April 2018.

- Parks Canada's Learn-to Camp initiative to overcome barriers to connecting to nature, such as how to set up a tent or cook in the outdoors, increased participants from 11,000 in 2016 to 70,000 in 2017 through 500 events.
- The Parks Canada mobile app, launched in May 2017, was among the top 150 downloaded Canadian apps on Apple's App Store in the summer and has been downloaded more than 170,000 times.



f Focus the visitor experience on a connection to nature and history.

Progress Indicators







Minister's Response

Parks Canada is committed to and services that encourage Canadians to experience national parks and national historic sites and learn more about the natural environment and Canada's heritage.

To achieve this, we will:

Commitment



- 1. As Parks Canada continually renews its interpretive and outreach programming, ensure that there is a strong focus on:
 - Creating a meaningful connection to nature and history and nurturing a strong culture of conservation in Canada;
 - Promoting ecosystem science and learning opportunities and links to citizen science programs; and
 - Working with other jurisdictions and "gateway communities" to provide interconnected experiences that go beyond park boundaries.

Accomplishments

- Parks Canada is continually renewing its interpretive and outreach programming as a core function of the organization. Activities and achievements to date include:
 - Development and delivery of a far-reaching outreach and engagement program through the telling of conservation stories, promoting Parks Canada science and introducing new audiences to nature and history;
 - Development of ocean engagement tools and Web content, to raise awareness on the impacts of single-use plastics;
 - Delivery of a national science and conservation promotional strategy integrating content on all of Parks Canada's digital channels, including the Parks Canada Insider campaign, which has reached 1.8 million people to date;
 - Parks Canada advertising campaigns, with a focus on conservation, have reached 30 million people in the past two years;
 - Learning opportunities created through Learn-to Camp experiences and the new Learn-to Camp content on the updated Parks Canada mobile application;
 - Development and delivery of citizen science initiatives such as Bioblitz and 'Bioblitz in a Box' programs, which are fun and educational activities that allow volunteers team up with scientists to discover plant and animal species and contribute to their protection;
 - Working with Indigenous partners to create Indigenous tourism opportunities that link communities and parks/sites to provide interconnected experiences and providing funding to assist with these developments;
 - Canada Historic Places Day, organized in partnership with the National Trust Canada, is a special day to showcase and share heritage places and their stories and how Parks Canada works to commemorate Canada's history; and
 - Hometown and Home Port Heroes programs, including major events with partners and stakeholders in Hamilton and Halifax in 2018, engaged and involved gateway communities in making meaningful connections with their local military history.

What We Heard:

"Focus the visitor experience on a connection to nature and history."

Commitment **Accomplishments** 2. As Parks Canada continually improves its visitor experience 2.1 Parks Canada is a leader within the federal government for its use of innovative improves its visitor experience digital tools and online platforms to engage and attract an increasingly diverse programming and introduces Canadian public. The Agency is committed to developing new programs and services to enable more Canadians, including youth and newcomers, to experience new offers, each park and site that offers staffed programming the outdoors and learn about Canada's natural and cultural heritage. will apply innovative approaches to communications, marketing 2.2 The Parks Canada mobile application provides visitors with the information and and the use of technology resources they need to plan their visit to Parks Canada places and discover hidden to enhance the visitor gems and other unique and memorable experiences at national parks, national experience and bring our historic sites and national marine conservation areas. places to Canadians—without compromising the principles of 2.3 Parks Canada actively uses social media to ensure visitors are up to date about ecological or commemorative in-park activities and opportunities to connect with Parks Canada staff. Other integrity. new innovative mechanisms, such as virtual reality or online gaming in parks, are currently in exploration stage.

Commitment **Accomplishments** 3. Expand the Learn-to Camp 3.1 The Government of Canada expanded the *Learn-to Camp* program in 2017 to program to ensure that more enable more Canadians to connect with nature, reaching over 70,000 individuals low- and middle-income families across the country. Learn-to Camp hubs in Vancouver, Edmonton, Toronto, and new Canadians have an Ottawa, Montréal and Halifax have events happening year-round. opportunity to experience 3.2 In 2018, Parks Canada hosted 44 overnight events as well as more than 600 Learn-Canada's outdoors, including to Camp outreach events, reaching over 96,000 participants in total. urban regions. 4. Evaluate opportunities for Parks Canada to expand and enhance 4.1 Parks Canada's Seasonality Guidelines are in place to help evaluate opportunities Canada to expand and enhance winter and off-season programming. its winter programs and park 4.2 The "Hidden Gems" promotional campaign provides support for field units openings in the winter and providing winter or shoulder season offers by bringing a spotlight to special shoulder season. activities or places. Several Parks Canada locations have successfully expanded their offers with winterized activities and accommodations. This initiative is also part of Parks Canada's efforts to diversify visitation across more Parks Canada places and reduce pressure on popular destinations. 4.3 Parks Canada features innovative online experiences during the shoulder or winter season, taking advantage of national events of importance like Black History Month (celebrated in February each year).





Minister's Response	Commitment	Accomplishments
Helping Canadians discover Parks Canada places through communications and engagement is an important part of creating a deeper connection. Effective communications, in turn, can be amplified by the voices of parks staff and scientists. To do this, we will:	1. Further develop the Parks Canada mobile application that allows people to learn about Parks Canada places, including more science content, videos and images (since its launch, 170,000 downloads of the application have occurred).	 1.1 Development of the Parks Canada mobile application and new content is ongoing and will continue into the future. 1.2 This year, Learn-to Camp content and trail maps for all Parks Canada places have been added to the mobile application.
	2. Add national historic sites to the Parks Canada mobile application, including plaques at non-Parks Canada-managed sites.	 2.1 National historic sites were added to the Parks Canada mobile application in 2018. 2.2 The addition of historic plaques and the possibility of geo-referencing their locations on the mobile application is currently under evaluation.
	3. Encourage Parks Canada staff to connect directly with Canadians through applications, videos, emerging technologies such as virtual reality, images and social media to tell their	3.1 Launched in 2018, Parks Canada's Parks Insider campaign continues to reach millions of Canadians, is focussed on introducing Parks Canada scientists to Canadians, and to share important stories and conservation efforts made to protect wildlife and flora in Canada's protected areas. Biographies of scientists with interviews and video content were launched and are featured online.
	stories and better connect with communities adjacent to their	3.2 A 2018 social media campaign called People @ Parks also focused on parks staff and scientists.
	sites.	3.3 A total of 55 videos were developed and launched in 2018, featuring Parks Canada and its staff.
		3.4 The Parks Canada mobile application was downloaded 240,000 times in 2018.
		3.5 Virtual reality is currently being used at events to allow Canadians to imagine themselves in a Parks Canada place.

What We Heard:

"Innovate in Communication and Engagement."

Commitment	Accomplishments
4. Create more opportunities for parks staff and scientists to tell the story of Canada's natural and historical places outside of Parks Canada places (e.g. in schools and community centres).	 4.1 Parks Canada has a partnership with several publications that enable Agency staff and scientists to tell the story of Canada's special places. Publication partners include: Owl Magazine; Kayak magazine; and Canada's History magazine 4.2 Parks Canada's Insider campaign introduced biographies of scientists with interviews and video content online. 4.3 The social media campaign, People @ Parks, focused on introducing parks staff and scientists to Canadians. 4.4 A new <u>Science and Conservation Interactive Story Map</u> has introduced new stories with strong science and conservation messaging to Canadians.
5. Create opportunities for the Minister to share with Canadians the work of Parks Canada.	5.1 Each time a new product is launched at Parks Canada, whether is it new technology, a new video, new 'in-park' product, an event of interest, or establishment of a new protected area, an opportunity is created for the Minister to share Parks Canada's work. The Minister also regularly shares news and updates from Parks Canada through her social media platforms.

ff Strategies to engage youth. **55**

Minister's Response Commitment **Accomplishments** 1. In partnership with other 1.1 <u>Canada's Coolest School Trip</u> involves hosting a classroom at a Parks Canada jurisdictions and non-profit place, through a competition amongst Canadian schools. Classes must submit a important to Parks Canada photo essay or video on a conservation initiative in their community to be entered organizations, develop products and, to demonstrate this, and materials that help youth into the competition. we will: learn more about national parks Learning on Sustainable Future: As a 2018-2019 pilot, Parks Canada entered and national historic sites. into a contribution agreement with Learning for a Sustainable Future (LSF) for the EcoLeague program. EcoLeague is a sustainable community capacitybuilding model designed by LSF to stimulate youth education and engagement in sustainability/community activities for students K-12. This past year, Parks Canada's contribution has enabled 38 schools to participate in the program, engaging youth in sustainability projects. 1.3 Parks Canada has a partnership with Owl Magazine (children's publication) to feature Parks Canada content and tell the story of Parks Canada places, including science and history. Printed stories include Kelp Forest, Loons and Urban Coyotes stories. Upcoming stories include Bison reintroduction, Fire Management, Indigenous-led Conservation Work, Belugas and more. Parks Canada also has a partnership with Kayak magazine (children's publication), which resulted in significant content on Canada 150, Treaties with First Nations and (forthcoming) understanding the importance of who tells history and why.

What We Heard:

"Strategies to engage youth."

Commitment **Accomplishments** 2. Develop additional opportunities 2.1 Parks Canada is a dedicated proponent of the Green Jobs program, hiring more for youth to get involved with students than other federal government departments, in all regions of the country, Parks Canada, whether through in varied disciplines of work, from outreach with visitors to science in parks. employment in Green Jobs 2.2 Parks Canada is exploring a partnership with the Canadian Association of Fine Art at Parks Canada places or Deans to open doors for students in visual and performing arts to connect with, and as volunteers or members of make art in, Parks Canada places. the Agency's campus clubs network. 2.3 Parks Canada manages a *Youth Ambassador Program*, hiring to Ambassadors to bring fresh perspectives to our places, travelling throughout the country each summer to engage youth in natural and cultural discussions across the country. 2.4 Parks Canada manages a *yolunteer program* to coordinate activities and mobilize Canadians in Parks Canada places. 2.5 Parks Canada also actively engages university students across the country in a network of 40 campus clubs to garner feedback and promote opportunities for employment or engagement. 3. Make admission to all Parks Canada places free for youth Parks Canada places are now free to all youth aged 17 and under. Canada places free for youth 3.2 Parks Bus strategies and other initiatives in cities are in development to increase aged 17 and under, effective access to protected areas for youth. January 1, 2018. Consider further strategies to improve 3.3 <u>Club Parka</u> and <u>Xplorers</u> youth programming are developed and delivered annually access for school programs and to engage young Canadians in Parks Canada places. non-profit youth groups.

f Reach new audiences and encourage diversity.

Minister's Response

Encouraging diversity among visitors to Parks Canada places is a priority. The goal is to ensure more Canadians are able to experience and enjoy national parks and national historic sites, with a particular emphasis on people who have had little opportunity to enjoy the outdoors.

To do this, we will:

Commitment



1. Research how Canada's changing demographic profile impacts the ways people view and experience national parks and national historic sites. Based on this research, Parks Canada will adapt its programs and communications to ensure access to an increasingly diverse population.

Accomplishments

- Parks Canada has a Social Science branch that monitors social trends and social conditions. This information is used to determine implications for operations and how Parks Canada connects with Canadians. An example of a study that helped achieve this: "Revitalizing Canadian's Connections to History: Shaping the future of national history sites in Canada."
- Parks Canada is continually adapting programs to ensure diversity is celebrated. In 2018-2019, Youth Ambassador Sahej Kaur, from Ottawa, Ontario, brought a fresh perspective to the role as a third-generation immigrant to Canada. She shared her experience learning to camp on @pcParcsavie (Facebook/Twitter) and @pcParksLife (Facebook/Twitter). She also participated in diversity and inclusion panels for MEC Outdoor Nation and Parks Canada's Human Resources forum and spoke about her experience as a young woman of colour in the outdoors.
- 1.3 The 2019-2020 Youth Ambassadors were chosen with the theme of diversity and inclusion in mind. This year's team is made up of Indigenous, Francophone and new Canadians who, as the "face" of Parks Canada's youth programming. will better represent the diverse young Canadian population. In addition, they will bring diverse perspectives to the role, including Indigenous culture and heritage, knowledge of American Sign Language and new-Canadian experience.
- Outreach activities also assist in reaching a diverse population: the Toronto Urban Outreach Team attended a large number of community cultural events and minority inclusive events, increasing interaction with a diverse audience, such as the Festival of India (2017), the Festival of South Asia (2017, 2018), Taste of Little Italy (2018), the Dragon Boat Festival (yearly since 2015), Indigenous Peoples Day – Fort York (2017, 2018) and Toronto Pride (since 2015).
- 1.5 The Montréal Urban Outreach Team attended the Week-ends du monde festival and the Festival Présence autochtone. The Ottawa Urban Outreach Team was present at Indigenous Day Live (2017, 2018), the Pride Picnic event (2017, 2018) and Ottawa Pride (2017, 2018) and, finally, the Vancouver Urban Outreach Team attended Vancouver Pride (2017, 2018).
- Other examples of adaptation within the Agency include the re-design of Parks Canada places to meet the diversified needs of visitors, including creating day-use areas to accommodate larger gatherings of families.
- 1.7 The Agency is exploring options and feasibility of translating public material (such as signs) into other languages.

What We Heard:

"Reach new audiences and encourage diversity."

Commitment	Accomplishments
2. Continue to make admission to Parks Canada places free for one year for any adult who has become a Canadian citizen in the previous 12 months and encourage more Citizenship Ceremonies in Parks Canada places.	 Approximately 40,000 new citizens sign up each year for the Cultural Access Pass through the Institute for Canadian Citizenship. The number of new Canadian citizens using the Cultural Access Pass in Parks Canada places has steadily increased from 1,973 in 2013 to 14,232 in 2016. A Parks Canada citizenship leaflet is distributed at all citizenship ceremonies across the country. In 2017, approximately 250,000 leaflets were handed out and, in 2018, approximately 270,000 were handed out. Presently, the demand is close to 300,000, commencing in 2019. Citizenship Ceremonies: Parks Canada's goal is to host a minimum of 10 citizenship ceremonies every year, welcoming approximately 2,000 people at Parks Canada places.
3. Help more low- and middle- income families to visit and enjoy national parks and national historic sites.	3.1 Parks Canada places will continue to be free for youth aged 17 and under. 3.2 Learn-to Camp opportunities will continue to be aimed at low- and middle-income families to create a connection between first-time campers and the Canadian camping experience, to build awareness of family health and wellness and to introduce families to a lifetime of outdoor activities.
4. As part of the program to restore Parks Canada infrastructure and assets, ensure that improvements allow for greater access to people with varying abilities. Parks Canada will also incorporate new national accessibility legislation that aims to promote equality of opportunity and participation for people of varying abilities.	 4.1 Accessibility guidelines for washrooms (inclusivity) are in development, and Parks Canada is developing an action plan to respond to the national accessibility legislation and be a leader in equality. 4.2 Parks Canada has implemented improvements to accessibility at visitor centres, campgrounds and frontcountry facilities across the country as part of its ongoing investments in asset renewal and restoration.

(continued)

What We Heard:

"Reach new audiences and encourage diversity."

5.1 New strategies to allow different audiences to access Parks Canada places without visiting in person are in development, including virtual reality in urban outreach at events and videos for the website that allow 360-degree view points/access. 5.2 Parks Canada's national advertising campaigns typically focus on Canada's urban centres, thereby reaching a more diverse population. Parks Canada chooses specific media placements to ensure that the Agency's campaigns reach culturally diverse audiences. 5.3 Parks Canada always endeavours to ensure its imagery and video content are reflective of Canada's diverse population. 5.4 Outreach activities are being designed to specifically reach Canada's diverse population, e.g. prominent participation in the Redpath Toronto Harbourfront Festival, using Canada-China Year of Tourism to appeal to Chinese Canadians.

What We Heard:



Minister's Response	Commitment	Accomplishments		
role in telling stories about our diverse heritage, and access to historic sites is an important way for	1. Develop new and innovative ways through interpretive programs, digital technologies and partnerships to share stories and profiles of Canada's historic places.	The Explora application provides guided tours of Parks Canada places, showing their historic view, as well as the current view, and explaining the differences.		
visitors to enhance their experience of our past. In order to strengthen this role, we will:	2. Ensure that stories from new Canadians, who are often underrepresented in the historical narrative, are developed and told in parks and historic sites.	2.1 Parks Canada's new Framework for History and Commemoration: National Historic Sites System Plan 2019 outlines a new approach for sharing the stories of Canada through wide-ranging, and sometimes complex perspectives, including the difficult periods of its past. It will support Parks Canada in telling more diverse and inclusive stories at the heritage places it manages.		

What We Heard:



🕻 Indigenous storytelling and stewardship. 🥊



Minister's Response

Creating opportunities for Indigenous peoples to tell their own stories about would allow visitors to learn more about Indigenous history and would be an important aspect of

To facilitate this, we will:

Commitment



1. Work with Indigenous peoples and communities on Indigenous stewardship and Guardians initiatives, ensure that these efforts can apply to national historic sites and can include sharing Indigenous stories and history.

Accomplishments

- 1.1 Working together with more than 300 Indigenous groups across Canada, Parks Canada and Indigenous peoples are partners in conserving Canada's natural and cultural heritage and sharing the stories of these treasured places.
- 1.2 Parks Canada has allocated \$4.7 million to Indigenous tourism development initiatives across the country since 2017.
- 1.3 Parks Canada is consulting with Indigenous persons and communities to bring their stories to its places through the Hometown and Home Port Heroes programs and through other historical commemoration programs. So far, 24 Indigenous people, representing various nations, have been recognized as Hometown Heroes for their contributions in either the First or Second World War, or both.
- 1.4 The International Year of Indigenous Languages (2019) provides an opportunity to increase partnerships and resulting programming highlighs Indigenous cultures. Parks Canada is actively promoting the initiative across the Agency's network.
- 1.5 The implementation of the *Framework for History and Commemoration*, combined with funding provided through Budget 2018, will help ensure Indigenous perspectives and history are incorporated into the stories presented at over 220 heritage places managed by Parks Canada.

Theme:

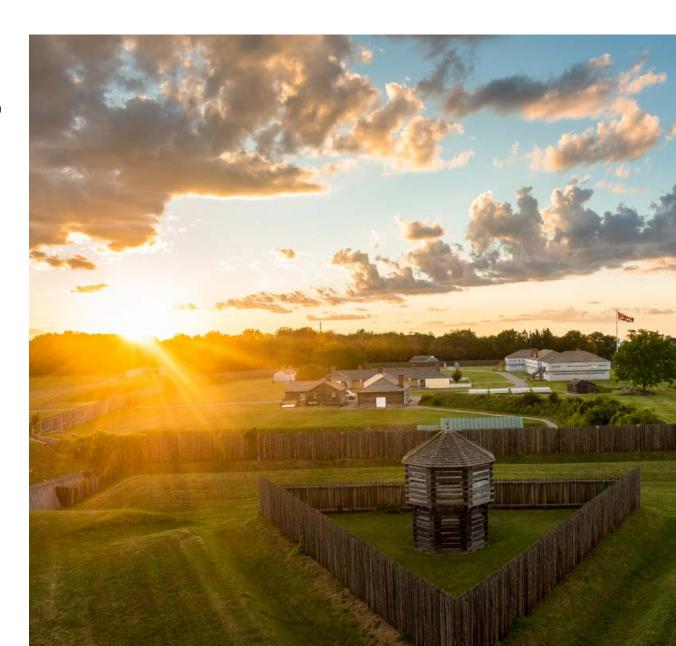
Sustain

Sustain

Parks Canada is a large and complex organization, with an annual budget of over \$1.2 billion and over 7,000 staff during the peak summer season. Managing such an organization requires strong governance and stable funding to ensure long-term success in both protecting our environment while recognizing the economic value of our parks and historic sites.

Parks Canada places make important contributions to the Canadian economy by generating about \$3.38 billion annually to Canada's GDP, supporting approximately 40,000 full-time equivalent jobs, and contributing to the economic vitality of over 400 communities. Parks Canada operations demonstrate that the environment and the economy can complement each other while still maintaining a focus on ecological and commemorative integrity.

The theme of sustain addresses actions to strengthen governance, provide stable funding, collaborate with external partners, and ensure that Parks Canada is accountable by providing greater access to reports and more opportunities for participation.



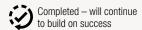
What We Heard:

f Governance and decision making.

Progress Indicators







Minister's Response Commitment **Accomplishments** 1. Expand the inclusion of external Strong governance is 1.1 The 2017 Minister's Round Table was the largest consultation ever undertaken perspectives to decision making at by Parks Canada, with input provided by over 13,000 Canadians. critical to ensuring that Parks Canada. 1.2 Minister McKenna's Independent Working Group on ecological and the actions noted in this commemorative integrity began its review in October 2018 and submitted its final document are addressed, recommendations to the Minister on March 31, 2019. to assist the Minister in 1.3 Parks Canada facilitated the work of the Indigenous Circle of Experts, which her oversight of Parks resulted in the release of the March 2018 report – We Rise Together – which Canada and to help senior explores the concept of Indigenous Protected and Conserved Areas and their contribution to conservation outcomes. management by providing advice and guidance. 1.4 The first stage of public engagement for renewal of management plans across the Mountain national parks was conducted for Banff, Jasper, Yoho, Kootenay, Mount Revelstoke and Glacier national parks from January 30 to April 30, 2019. To do this, we will: Parks Canada invited Canadians to share their vision of what each of these national parks might look like at its future best, as well as the future challenges and opportunities that will be important to address in the next plans. As part of these consultations, Banff and Jasper are engaging stakeholders on the process and approaches for decision making for large-scale commercial development. 1.5 Based on the input received through consultation, Parks Canada will develop individual draft management plans for further review and input during a second stage of public engagement, expected in early 2020. Feedback collected during this second stage will help to finalize each management plan in 2020 and inform potential adjustments to commercial development processes. 1.6 In summer and fall of 2018, more than 4,000 Canadians shared their views on the Site Guidelines for Development and Use for the Sunshine Ski Village Resort. The insights and perspectives of Canadians helped to shape the final guidelines.

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What We Heard:

"Governance and decision making."

Commitment	Accomplishments
2. Ensure that Parks Canada employee orientation and training materials make staff fully aware of and understand the priorities of ecological and commemorative integrity.	 2.1 An online course on Cultural Resource Management is required training for all Parks Canada employees. 2.2 A refreshed online course on ecological integrity will be rolled out across Parks Canada as a mandatory course for all staff.
3. Ask the Chief Executive Officer of Parks Canada to ensure that the Agency's performance management structures for managers and executives appropriately encompass and advance the priorities of ecological integrity and commemorative integrity as set out in the Canada National Parks Act and the Parks Canada Agency Act.	3.1 All Parks Canada executives must commit to meet and support the Agency's corporate priorities through the establishment and delivery of a Results Plan. The Results Plan sets out the Agency's priorities to guide the executives' business planning, is mandatory for all executives and is an important component of the Executive's Performance Agreement. Natural and cultural conservation are key Agency priorities, and there are specific actions/commitments relating to ecological integrity and commemorative integrity.

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(continued)

What We Heard:

"Governance and decision making."

Commitment	Accomplishments
4. Continue to promote greater gender equity and representation from Indigenous Canadians and minority groups.	4.1 Parks Canada has introduced the Indigenous Employee Training Fund to provide financial support to Indigenous employees in the achievement of their career and development goals, including training, mentoring and job shadowing, with the aim to address barriers to retention, career development and advancement at the Agency.
	4.2 Five key human resources actions have been identified, which aim to address the need to develop strategies and methods for the recruitment, retention and career development of Indigenous team members. These actions are imbedded in Parks Canada's multi-year "Mapping Change" work plan, in support of advancing reconciliation within the Agency.
	4.3 Furthermore, Parks Canada is equally committed to fostering a diverse and inclusive workforce in other ways, including promoting greater gender equity and representation from minority groups. Parks Canada is establishing partnerships with external organizations and other government departments, as well as promoting the use of existing youth and student programs, as additional avenues to recruit minority groups to the Agency.

What We Heard:



Minister's Response	Commitment	Accomplishments
To address the issue of stable and adequate funding, we will review the financial model for Parks Canada:	1. Conduct a review of Parks Canada's business model with a focus on ways to optimize the Agency's assets, resources and revenues to better achieve the mandate of protecting and presenting Canada's national heritage places.	1.1 Requirements for the long-term sustainability of Parks Canada's assets have been developed, supported by a comprehensive, national review of the condition and replacement value of its capital asset portfolio, analysis of the funding required to support life-cycle management of the built asset portfolio and consideration of opportunities for increasing Parks Canada's revenues. In addition, frameworks and tools have been developed to help prioritize investment in built assets, while striking a balance between cultural and environmental value and financial realities.
	2. Complete an evaluation of strategic assets and identify the resources needed to restore infrastructure to an acceptable state, or to decommission some infrastructure and rehabilitate the site.	 2.1 Parks Canada is developing a long-term plan to ensure ongoing support for these highly valued assets. This work has included: Completion of an exploratory pre-feasibility study regarding the maintenance and recapitalization of certain assets in the Agency's diverse portfolio, namely major highways and certain non-heritage dams and bridges; and Engaging an external firm to contribute to a comprehensive evaluation of Parks Canada assets, known as the 2017 National Asset Review. 2.2 Through its long-term asset sustainability planning efforts, Parks Canada will continue to work with stakeholders and ensure an approach to life-cycle management that is consistent with the unique heritage qualities of many of its cherished assets.
	3. Develop a longer-term operational funding strategy that allows a degree of financial security for Parks Canada to deliver on its mandate.	 3.1 Efforts to make a long-term business case for ongoing and sustainable funding remain a central priority for the Agency, and work is well under way. 3.2 Budget 2019 announced \$368 million over two years for capital projects to ensure that Canadians can continue to enjoy Canada's national parks, national historic sites and national marine conservation areas.

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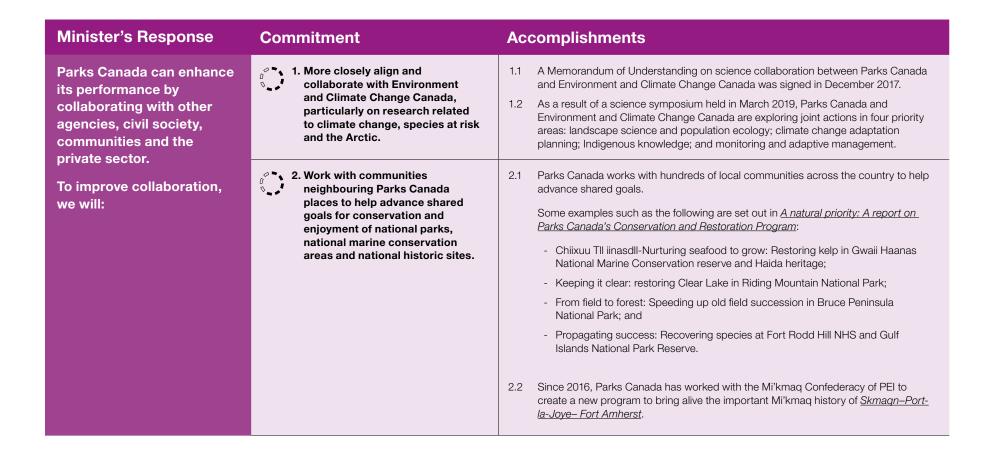
What We Heard:

"Full economics of parks."

Commitment	Accomplishments
4. Evaluate park fees to ensure they do not pose a barrier to access.	4.1 Parks Canada consulted with Canadians on <u>value-added services and associated</u> <u>fees</u> . Any fee adjustments will be made in accordance with the <u>Service Fees Act</u> .
5. Undertake up-to-date research on the economic value of Parks Canada operations to the Canadian economy, including the benefits to local communities.	5.1 Parks Canada continues to update research on the economic value of Parks Canada, including the release of the 2017-2018 Economic Impacts of the Parks Canada Agency.
6. Update the evaluation of the natural capital and value of national parks.	6.1 Parks Canada has a preliminary analysis of the value of natural capital. The Agency is currently exploring how to further refine this analysis.

What We Heard:

66 Collaborations and Partnerships.



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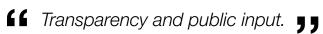
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What We Heard:

"Collaborations and Partnerships."

Commitment	Accomplishments
3. Work with the private sector to enhance low-impact recreation opportunities that support a positive visitor experience.	 3.1 Parks Canada places provide a range of opportunities for Canadians, including many low-impact experiences such as hiking, biking and staying in diversified accommodations. The Agency works with communities, not-for-profit organizations and the private sector across the country. Some examples such as the following are set out in <u>A natural priority: A report on Parks Canada's Conservation and Restoration Program:</u> Trail to 2019: restoring the trail network in Fundy National Park; Calming the waters: Reducing disturbances for whales in the Saguenay St-Laurent Marine Park; and Gone crabbin': Restoring Kejimkujik National Park Seaside.
4. Further develop partnerships with organizations that have similar mandates to advance conservation science and protected areas in Canada.	 4.1 Parks Canada has strong partnerships with organizations nationally and internationally that have similar mandates to advance conservation science and protected areas in Canada. Examples of partnerships include: Work with the Canadian Parks Council; Parks Canada maintains a strong presence on the Board of Directors of the Canadian Council to the International Union for Conservation of Nature; Parks Canada is proud to be one of the founding partners of #NatureForAll and is playing a leadership role in its development. The movement is driven by an International Union for Conservation of Nature-led coalition of partners who represent a variety of sectors. Since its launch in 2016, the movement has grown to 340 partners globally and 58 partners in Canada. Parks Canada made the first major donation of animal tissues specimens that helped established the National Biodiversity Cryobank at the Canadian Museum of Nature in 2018.

What We Heard:





Minister's Response	Commitment	Accomplishments
The Government of Canada is committed to increased public input and transparency in decision making.	1. Ensure research, data, environmental assessments and monitoring reports are made publicly available.	1.1 The Agency is committed to the Government of Canada's priority for Open Data. To date, Parks Canada is among the leaders in the federal public service with 77 percent of applicable available datasets publicly available, including data related to ecological integrity. Moving forward, Parks Canada plans to share more digital data records than ever before. In 2019-2020, the Agency will develop a framework to help make Open Data a part of operations at all levels and make more datasets publicly available.
To further this commitment, Parks Canada will:	2. Ensure there is public input into accountability sessions such as the Minister's Round Table, environmental assessments and development proposals.	 2.1 Parks Canada has sought public input on the following initiatives: Carleton Martello Tower National Historic Site Management Statement Icefields Trail (North) Public Consultations – Part 1 Public comments invited – Wapusk National Park Management Plan Let's Talk Waterton Visitor Centre Plan the future: public consultation on The Fur Trade at Lachine National Historic Site Management Statement Public consultations related to Grosse Île and the Irish Memorial National Historic Site Management Plan Public comments invited – Lower Fort Garry National Historic Site Management Plan Public comments invited – The Forks National Historic Site Management Statement Public consultation – Fortifications of Québec National Historic Site Ivvavik National Park Management Plan Nááts'jhch'oh National Park Reserve Management Plan 2017 Prince Albert National Park Management Plan 2017 Public comments invited – Gitwangak Battle Hill National Historic Site Management Statement

(continued)

What We Heard:

"Transparency and public input."

 Scoping the Strategic Environmental Assessment of World Heritage values of Wood Buffalo National Park World Heritage Site Ukkusiksalik National Park Management Plan National Planning Permit Process (Land-Use Management Regulations) Public Consultation on Ski Area Site Guidelines for Development and Use At Sunshine Village Ski Area Icefields Trail Project Comment period on the draft Action Plan for the protection of World Heritage values of Wood Buffalo National Park World Heritage Site Contraventions Regulations amendment – Schedule XI of the Saguenay-St. Lawrence Marine Park Act Sir Wilfrid Laurier National Historic Site – 2018 public consultation Niagara National Historic Sites Management Plan 2018 Lake Louise Ski Area Long-range Plan and Detailed Impact Assessment
 Sault St. Marie Canal National Historic Site Management Plan Gwaii Haanas Gina 'Waadluxan KilGuhlGa Land-Sea-People Management Plan 2018 Sir George-Étienne Cartier National Historic Site – 2018 public consultation Battle of the Châteauguay National Historic Site – 2018 public consultation West Sulphur Wildfire Risk Reduction Project Coteau-du-Lac National Historic Site 2018 public consultation Banff Park Museum National Historic Site Management Plan review Banff, Kootenay and Yoho national parks fire management plans Rocky Mountain House National Historic Site Management Plan Terra Nova National Park Management Plan Let's Talk South Okanagan-Similkameen

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What We Heard:

"Transparency and public input."

Commitment	Accomplishments
	 Indigenous engagement on the consolidation of artifacts Gros Morne National Park Management Plan consultations Let's Talk Sable Island Cave and Basin National Historic Site Management Plan review Let's Talk – How fees are set at Parks Canada Nahanni National Park Reserve Management Plan review Comment period on the draft report for the strategic environmental assessment of World Heritage values of Wood Buffalo National Park World Heritage Site Let's Talk Mountain Parks Public consultation on the Framework for History and Commemoration: National Historic Sites System Plan 2019 Let's Talk National Marine Conservation Areas Thousand Islands National Park Management Plan consultation Bethune Memorial House National Historic Site Management Plan consultation Laurier House National Historic Site Management Plan consultation Let's Talk Parks Canada Halifax Terra Nova National Park Management Plan consultations Gros Morne National Park Management Plan consultations Let's Talk Mountain Parks – Mount Revelstoke and Glacier national parks Let's Talk Mountain Parks – Waterton Lakes National Park Let's Talk Mountain Parks – Banff, Jasper, Yoho and Kootenay national parks Let's Talk Sable Island Phase 2 Proposed Thaidene Nene National Park Reserve Proposed national marine conservation area reserve in the Southern Strait of Georgia Wood Buffalo National Park World Heritage Site – development of a detailed implementation plan for the Action Plan

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What We Heard:

"Transparency and public input."

Commitment **Accomplishments** 3. Ensure all public consultation Parks Canada commits to the following best practices when in dialogue with processes adhere to best Canadians through public consultations: practices for openness and - **Respect**: We value Canadians' opinions, ideas and feedback; we also value transparency and provide Canadians' time and participation. adequate time for review. - **Openness**: We will listen to, discuss and consider Canadians' feedback and ideas. We are a diverse population, and we strive to be diverse in our consultation process. - **Inclusiveness**: We will make every effort to include Canadians potentially impacted by decisions as a result of the consultations, as well as those who choose to be involved. - **Transparency**: We will make publicly available, and clearly outline, which decisions are open for input and how public involvement will influence the final decision/outcome. - Reasonable: We will give you sufficient information, time and opportunities to participate in this consultation. - Accessibility: We will provide clear and understandable information and a variety of meaningful opportunities to access this information and to provide your input. - **Accountability**: We will outline clear roles and responsibilities and report back to Canadians on the final decision and outcome. For management plans, a minimum of 30 days is provided for public review and up to three months for more complex sites.